



# COMMITTED TO MAKING AFRICA THRIVE



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# ABOUT US



ARISE IIP designs, finances and operates **integrated and tailor-made industrial parks**, investing them with high added value.

We identify deficits in the industrial infrastructure of African countries

and we design bespoke solutions to enable the sustainable, **local transformation of raw materials**, boost exports and facilitate trade.

To stimulate the emergence of industrial ecosystems,

we create integrated logistics hubs, aligned with the partner country's development strategy. **By unlocking the continent's industrial potential** and taking advantage of its carbon endowment, we seek to convert Africa from a global commodity supplier into a global manufacturing powerhouse.

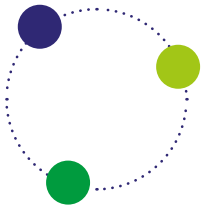
# KEY FIGURES

**530** USD **MILLION**  
total EBITDA since 2011

**318** EU **MILLION**  
turnover in 2022

**95%** of total turnover generated in Africa

OUR  
SHAREHOLDERS



Equitane.



**5** OPERATIONAL INTEGRATED ECOSYSTEMS

- Gabon • Benin • Rwanda
- Togo • Chad

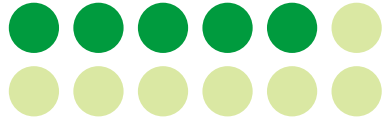
**7** INTEGRATED ECOSYSTEMS UNDER DEVELOPEMENT

- Côte d'Ivoire • Democratic Republic of Congo
- Nigeria
- Malawi
- Sierra Leone • Republic of Congo
- Cameroon

**2** INTEGRATED ECOSYSTEMS UNDER DISCUSSION

- Kenya
- Tanzania

**14** AFRICAN COUNTRIES  
in which ARISE IIP operates



**28** nationalities represented within ARISE IIP

**27** industries



**+42,000** jobs (direct and indirect) created to date in Arise IIP zones since their creation



# OUR MISSION

Enable Africa's economic transformation and create jobs through value-generating and sustainable industrial ecosystems.

# OUR VISION

Build globally competitive industrial and logistics ecosystems in Africa.





# A FAST-CHANGING CONTINENT

“

WE ARE ABSOLUTELY CERTAIN THAT AFRICA HAS A KEY ROLE TO PLAY IN THE WORLD'S VALUE CHAINS.



GAGAN GUPTA  
Founder and CEO of Arise IIP

# 1

## A JOB MARKET THAT IS GROWING RAPIDLY UNDER THE EFFECT OF A POPULATION BOOM

Although Asia has been home to two thirds of the increase in the global active population over the past 60 years, in the next decades, **most of the world's new working people will be living in Africa.** Every year, 20 million new Africans enter the job market.

**By 2050, 25% of the global population will be African. And more than a third of the world's manpower will be based in Africa.**

This population boom is going hand-in-hand with the emergence of an African middle-class – people seeking goods and products.



# 2

## ABUNDANT RAW MATERIALS, BUT ONES WHICH ARE A SOURCE OF LITTLE VALUE ON THE CONTINENT

Africa accounts for 24% of the world's arable land. And more than 60 types of minerals are mined there – it is where a third of the world's total mineral reserves is located.

**Africa is also brimming with highly varied energy sources:** there is an abundance of fossil energies, together with hydraulic potential, uranium reserves, solar power and geothermal capacity.

**In 2019 processed or semi-processed products accounted for only 41% of Africa's total exports to the rest of the world.**

By way of an example, although Africa accounted for some 16% of global cotton exports in 2012, only 1% of that cotton – worth US\$400 million – had been processed into fabric on the continent.







# 4

## A STRATEGIC POSITION WHEN TRADE IS BEING DECARBONISED

At a time when the global value chains are increasingly vulnerable to health crises and geopolitical tensions,

**Africa's proximity to major consumer populations in Europe and North America is completely changing the way in which world trade works.**

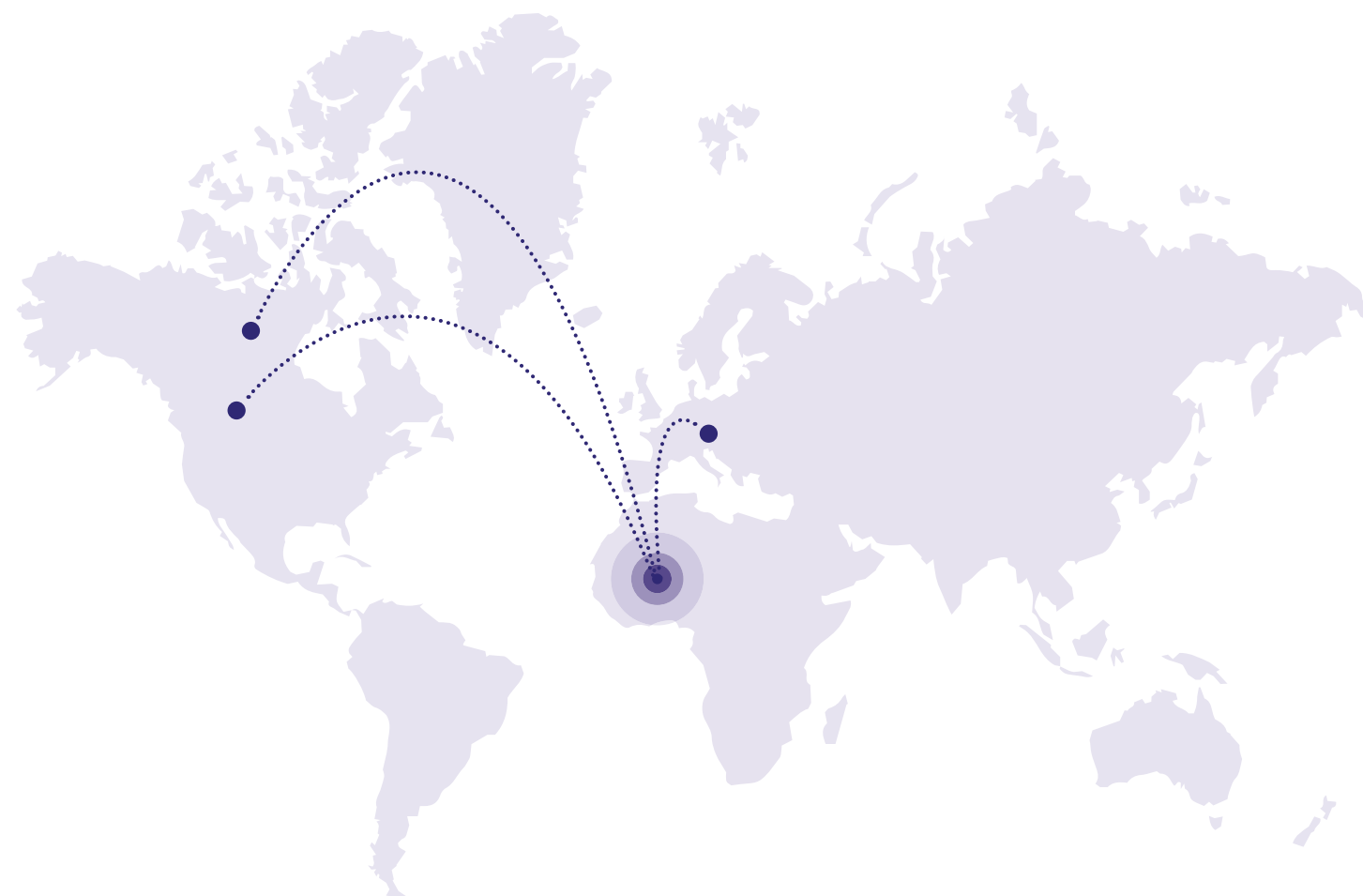
Indeed, Africa's strategic position means it has many assets at time when international stakeholders are increasingly striving to decarbonise consumer patterns and trade. **The local processing enabled by our ecosystems encourages short distribution channels. This helps reduce costs and decarbonise practices.**

# 3

## "POST-CHINA" HAS BEGUN IN INDUSTRY

The increase in production costs, together with the slowdown in exports from Asia and the expansion of China's domestic market are among the factors behind the restructuring of global industry, **and the increase in opportunities for more competitive countries.**

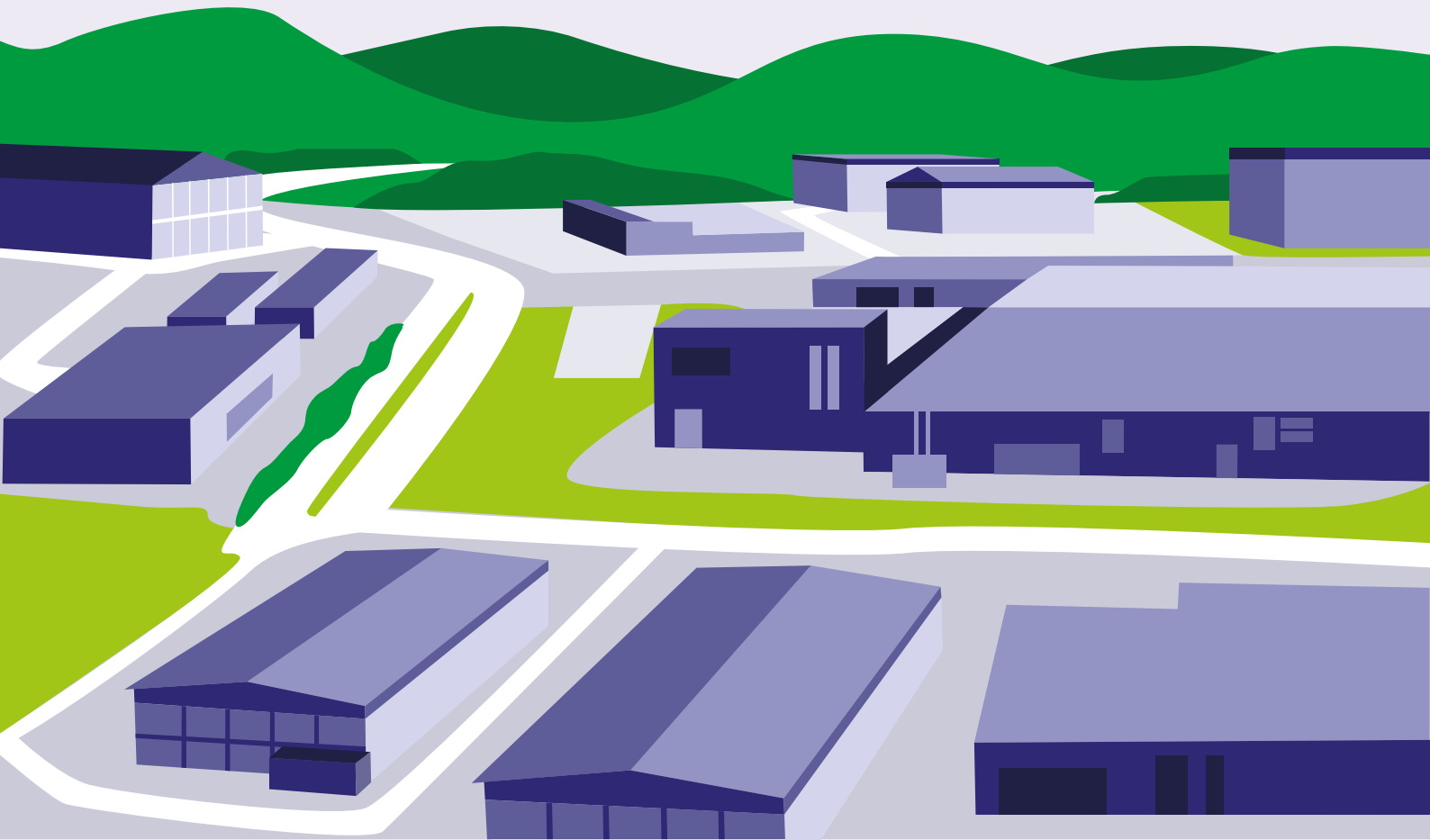
The decline currently underway in labour industries in China is paving the way for other developing countries, particularly **in Africa, where labour is more competitively priced. This means lower production costs and higher profitability for companies.**





# WE CREATE INTEGRATED INDUSTRIAL PARKS

to establish Africa  
as a new global hub



- COMMITTED TO MAKING AFRICA THRIVE 2024
- 1

Residential area

2

Industrial area

3

Commercial area

4

Police station

5

Medical centre

6

Fire station

7

Water reservoir

8

Filling station
- 9

One-stop counter

10

Power supply

11

Textile facility

12

Thermal power station

13

Truck parking lot

14

Container terminal

15

Terminal market

16

Warehouse and storage depot

# UNLOCK AFRICA'S INDUSTRIAL POTENTIAL

to establish the continent as a world  
manufacturing powerhouse leveraging  
local processing capabilities



## Industries in our zones:

- Wood processing  
and furniture  
manufacture

Agro-processing  
industry  
(pineapple, cocoa,  
cashew, mango, soy,  
shea nuts)

Marble  
manufacturing

Livestock rearing  
(cattle, poultry)

Logistics

Pharmaceutical  
industries

Consumer goods  
industry (household  
appliances, assembling  
telephones and  
computers)

Plastics  
recycling and  
processing

Mining

Metal  
industries

Textile industry  
(spinning, weaving,  
cotton knitting,  
clothing manufacture)

Electric vehicle  
assembly

Renewable  
energies
- 12
- COMMITTED TO MAKING AFRICA THRIVE 2024
- 13



# OUR APPROACH

Our approach is based on **5 key factors**:

1

## KNOWLEDGE OF GLOBAL VALUE CHAINS

We analyse **value chains** and competitiveness factors worldwide.

2

## STATE COMMITMENT

We enter into **long-term public-private partnerships** with governments, creating an attractive fiscal and regulatory legal framework for our industrial ecosystems.

3

## A SUSTAINABLE ECONOMIC MODEL

We build **sustainable ecosystems that are in compliance with the strictest international norms**, and which adhere to ambitious aims, such as net zero, traceability for raw materials, renewable energies and social inclusion plans.

4

## FINANCIAL PARTNERS COMMITTED OVER THE LONG TERM

We secure **appropriate financing facilities** for deploying our ecosystems. We do this via partnerships with a diversified pool of investors ranging from financial institutions to local and regional banks.

5

## COMMITMENT TO INVESTORS

We invest directly in the companies hosted within **our ecosystem** so as to catalyse the development of these industries.

# OUR COMMITMENT TO ENSURE TRACEABILITY OF RAW MATERIALS

**Raw materials** are comprehensively traced – from the field to the processing plant. This means that we can guarantee the companies operating in our ecosystems (as well as their clients) that they have been obtained legally and ethically.

This principle is central to our ecosystem, and enables us to **guarantee the quality and the safety of our raw materials, certifying their origin and their compliance with international quality and safety standards.**

**By opting for traceability**, we are also playing our part in sustainable development, enabling more responsible management of natural resources, guaranteeing that local communities are able to enjoy the economic benefits of trade in raw materials, and **reducing the environmental impact of our operations.**



## Since 2018, the partnership between Tracer and ARISE IIP

has enabled the Nkok Special Economic Zone (GSEZ) in Gabon to benefit from the Tracer service, which specialises in the certification of tropical timber and other forest resources. Within the zone, Tracer-Nkok ensures complete traceability of logs, from the forest of origin to their processing in factories, and ensures that all suppliers strictly adhere to a legality framework specifically developed to meet the specific requirements of Gabon.

## QR Code System

### End to end log traceability

This system uses QR codes to register logs, allowing precise identification and geolocation from the inventory stage and guaranteeing 100% traceability. At each stage of the wood supply chain, a digital audit trail is recorder, at each stage of the wood supply chain, providing real-time information on stock status, quantity, etc. Additionally, an e-governance platform brings together various stakeholders—forestry administration, companies, and civil society—while integrating geo-data and e-documentation to verify operator legality, enhancing transparency and accountability across the sector.



# OUR PRESENCE

## Operational

- 1

**Gabon Special Economic Zone**  
Nkok / Ikolo / Mpassa-Lebombi – Gabon
- 2

**Adetikopé's industrial platform**  
Adetikopé – Togo
- 3

**Glo-Djigbé Industrial Zone**  
Glo-Djigbé – Benin
- 4

**Laham Tchad**  
N'Djamena / Moundou – Chad
- 5

**Bugesera Special Economic Zone**  
Rwanda

## Under development

- 6

**Plateforme Economique Industrielle d'Abidjan**  
Côte d'Ivoire
- 7

**Plateformes Industrielles du Congo**  
Congo Brazzaville
- 8

**Industrial Platform Remo Free Zone**  
Nigeria
- 9

**Zone Économique Spéciale de Kin-Malebo**  
Democratic Republic of Congo
- 10

**Magwero Industrial Park**  
Malawi
- 11

**ARISE IIP Sierra Leone**  
Sierra Leone
- 12

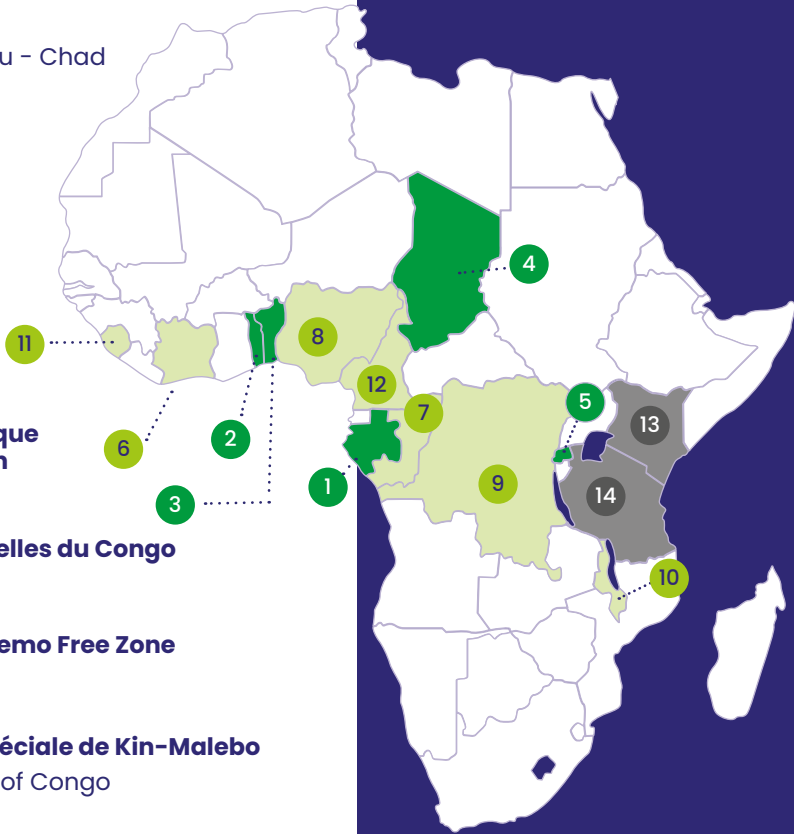
**Dibamba Douala Industrial Platform**  
Cameroon

## Under discussion

- 13

**Vipingo Industrial Park**  
Kenya
- 14

**Tanzanie**  
Tanzanie



	ZONES	SITE	DESCRIPTION	STATUS	SIZE
1	 GSEZ (GABON)	3 zones (Nkok, Ikolo, Mpassa-Mebombi)	Wood processing	Operational since 2011	1,126 ha
2	 PIA (TOGO)	Near Lomé	Agro-processing (cotton, soy), marble & logistics	Operational since June 2021	400 ha
3	 GDIZ (BENIN)	Glo-Djigbé, in the vicinity of Cotonou port	Agro-processing (cotton, cashew, timber and others)	Operational since 2022	1,640 ha
4	 LAHAM (CHAD)	2 hubs (N'Djamena / Moundou)	Livestock processing (meat, leather) and textile	Operational since March 2023	Moundou SIZ: 1,000 ha Djermaya SIZ: 311 ha N'Djamena SIZ: 3,000 ha
5	 BSEZ (RWANDA)	1 zone in the district of Bugesera	Wood processing, fertiliser production	Operational since March 2025	335 ha
6	 PEIA (CÔTE D'IVOIRE)	2 hubs (Abidjan, San Pedro) and 4 regional zones	Cotton, cashew, cocoa and coffee processing, and logistics	In development	440 ha
7	 PIC (CONGO)	2 zones (Pointe Noire / Ouesso)	Agro-processing (notably timber) and mining	Under construction	Pointe Noire: 500 ha Oyo: 133 ha
8	 IPR (NIGERIA)	Olokola free zone and Remo Agro-Processing zone	Agro-processing & logistics	In development	1,917 ha
9	 ZESKM (DRC)	Kin-Malebo, near Kinshasa	Wood processing, poultry, beverages, pharmaceutical products, plastics recycling, household appliances, electric vehicles	Under construction	Kin-Malebo: 516 ha Haut-Katanga: 1,500 ha
10	 MIP (MALAWI)	Area 55, North of Lilongwe	Agro-progressing (raw materials and input)	In development	N/A
11	 SIERRA LEONE IIP	Pepel-Tonkolili railway, Pepek port	Minerals, agro-processing	In development	1,400 ha
12	 DDIP (CAMEROON)	Near Dibamba	First initiative combining industrial and port facilities	In development	517 ha
13	 VIP (KENYA)	Near Mombasa	Agro-progressing, pharmaceuticals, automotive, metallurgy, textiles, manufacturing	Under discussion	800 ha
14	 N/A (TANZANIA)	xx	xx	xx	xx



# GSEZ: A WORLD CLASS INDUSTRIAL ZONE IN GABON

**First** carbon-neutral certified industrial zone in Africa.

## JOBS CREATED TO DATE IN OUR SPECIAL INVESTMENT ZONES

**8,000**  
direct jobs

**12,000**  
indirect jobs

**+130**  
investors

Around  
**250 million**  
dollars worth of products  
exported annually

**ARISE IIP first arrived in Gabon in 2010, establishing the Gabon Special Economic Zone in partnership with the Republic of Gabon. GSEZ became operational in 2014.**

Before 2010, Gabon exclusively exported raw timber, earning low value per unit of timber exported. Furthermore, the timber lacked traceability and proper sourcing controls, while the logistics infrastructure was limited and could not support desired industry growth.

Since then, GSEZ has developed auxiliary infrastructure and governance mechanisms to create a **vertically integrated value chain approach for sourcing, transporting, and processing raw timber.**

ARISE IIP has also attracted **over 100 secondary investors and companies** for setting up downstream manufacturing and processing facilities within the industrial park. This has added significant value via the ability to export higher value merchandise.



Although initially oriented towards the timber industry, GSEZ has gradually expanded to cover other sectors such as pharmaceuticals, oil and plastic recycling, concrete, cement, and food processing among others.

To find out more, visit our website:  
<https://gsez.com/fr/>

**| 40%**  
of national wood exports  
originate from the zone

**| Nearly CFA francs 400 billion\***  
in revenue generated for the country

**| x2**  
The timber sector's share of Gabon's  
GDP has doubled in ten years

**| 1st**  
largest exporter of veneer  
in Africa and  
**6th in the world,**  
the zone's activities have  
enabled Gabon to go from  
being a simple exporter of logs  
to a major player in the timber  
industry

\*Over USD 650 billion



# PIA: A STATE-OF-THE-ART INDUSTRIAL PARK IN TOGO

The Plateforme Industrielle d'Adétikopé (PIA) is a multi-sectoral industrial park located 15 km North of Lomé with a focus **on locally transforming premium quality cotton to export it globally.**

Spread across 400 ha, it includes an industrial zone, a commercial zone, a container yard to hold 12500 containers, parking for 700 trucks, warehouses and storage units for cotton and other commodities. **PIA is the fruit of a public-private partnership between the Republic of Togo and ARISE IIP.**

**PIA is a vertically integrated industrial zone, focussed on creating thriving value chains for the textile industry:** from raw material sourcing to resource transformation, through manufacturing and then exporting final products.

The Plateforme Industrielle d'Adétikopé is set to become a world-class **industrial zone and an ecosystem facilitating the competitive manufacturing of cotton by transforming local raw cotton into textiles.**

## Key figures:

# 295 million

**dollars** invested to build the industrial park

# 1.4 million

**dollars** invested in CSR initiatives

# 9

**companies** active on site 2 months after the opening of PIA

# +8,200

**jobs** (direct and indirect) created to date

## Our aims for 2030

# 750 million

**dollars** contribution to Togo's GDP

# 1 billion

**dollars'** worth of exports

# x12

Multiply the value of the country's textile product exports by 12 to reach approximately 1 billion dollars





# GDIZ: AN INTEGRATED INDUSTRIAL PLATFORM IN BENIN

## Key figures:

**1.4 billion**

dollars invested during phase 1 of construction, 50 to 60 million dollars more to be raised in phase 2

**14,000**

jobs (direct and indirect) created to date

**5 million**

dollars invested in CSR initiatives

Set to be operational by early 2022, the Glo Djigbé Industrial Zone (GDIZ) is located just 45 km from Cotonou and is dedicated to the **local processing of agricultural products** including cotton, cashews, pineapples, shea nuts and soyabeans, among others. GDIZ is expected to attract investment of at least 1.4 billion dollars in the first phase, and create about 12,000 jobs. By April 2024, it is expected that 15,000 jobs will have already been created. **GDIZ is the fruit of a public-private partnership between the Republic of Benin and ARISE IIP.**



With GDIZ,  
Benin is aiming to:

**x5**

Multiply national exports by 5 to reach 10 billion dollars within 10 years

**GDP**

Increase national GDP from 4 to 7 billion dollars

**500%**

Increase the country's manufacturing production by 500%



# A STRATEGIC PARTNERSHIP WITH BPIFRANCE

to bring out the future French champions in Africa



From Tangiers to Abidjan, Africa and its 54 markets are increasingly appealing to international investors as the continent's political and economic climate continues to improve.

In February 2023, we teamed up with **Bpifrance** to develop joint co-industrialisation projects and so **facilitate the connection of business ecosystems between Africa and France.**

This ambitious programme being implemented with our trusted partner Bpifrance **will help speed up the growth of French SMEs in Africa.** ARISE IIP's industrial platforms across the continent function as **fully-fledged growth levers for these French companies** interested in seizing the opportunities provided by Africa's sustainable industrialisation.

# 1

## Private equity

A co-investment programme led by French financial institutions for up to 50% of equity in African companies.

# 2

## Roadshow in France for potential investors

ARISE IIP's teams will undertake a major tour of France and meet French investors, talking to them about investment opportunities across ARISE IIP's zones.

# 3

## Graduate programme

Launch for programme with eight integrated international volunteering opportunities every year in companies based in Arise IIP's zones for French students.

# 4

## Entrepreneurial boost

The first 12 rental months on ARISE IIP's integrated industrial estates will be free for investors.



## OUR EXPERTISE IN SUSTAINABLE FOREST MANAGEMENT

### Our contribution to the One Forest Summit co-organised by Gabon and France in March 2023

In March 2023, representatives from more than 20 countries representing major forestry areas gathered in Libreville for the **One Forest Summit**. This summit is dedicated to finding solutions to protect the planet's tropical forests, and was attended by members of the scientific community, young Africans, business leaders, people living locally and leaders from UNESCO, IUCN, the World Environment Fund and the Green climate fund.

During the 2023 summit, our founder and CEO **Gagan Gupta was appointed rapporteur of the «Chains of sustainable value» mainstay.** Working alongside a dozen or so international business leaders, he co-formulated a series of recommendations that were then submitted to the heads of state in attendance at the summit.

These recommendations – drawn together within the framework of the **“10by30”** initiative – are designed to create 10 million jobs by 2030 in sectors associated with the sustainable exploitation of the planet's tropical forests.





# OUR SUSTAINABILITY COMMITMENTS



As an infrastructure developer in a developing region with a large footprint in terms of **area transformed, resources managed, and lives touched** across the value chain through our operations, we take our responsibility of managing ESG impacts very seriously. Managing ESG impacts is not just the right thing to do: it also provides us a different perspective and adds value to our business while reducing risk.

The principles of sustainable development guide every aspect of our business strategy and growth – from conceiving innovative business models, to infrastructure development, as well as partnering with various stakeholders, and operation and maintenance, and even sourcing and processing of raw materials.

In all our projects, **we align environmental, health and safety, and social and governance practices with international standards.** We align our ESG management processes and programmes with the following international standards:

- IFC's Performance Standards on Environmental and Social Sustainability, World Bank Group's General Environmental, Health, and Safety Guidelines
- IFC Performance Standards and Good International Industry Practice (GIIP)
- The ILO's fundamental and governance conventions, World Health Organisation's guidelines

# OUR SHAREHOLDERS



AFC is a pan-African multilateral development financial institution established in 2007 by sovereign African states to **provide pragmatic solutions to Africa's infrastructure deficit and challenging operating environment.**

**Equitane.**

Equitane is a global conglomerate dedicated to creating sustainable and innovative solutions across various industries. With a mission to drive responsible development worldwide, **Equitane supports companies that align with its vision of integrating sustainability into their business practices.**

The group's diverse portfolio includes leading subsidiaries in renewable energy, healthcare, agribusiness, and technology, all united in their commitment to fostering innovation and making a positive societal impact.



The Fund for Export Development in Africa ("FEDA") is the **impact investment subsidiary of Afreximbank set up to provide equity, quasi-equity, and debt capital to finance the multi-billion-dollar funding gap (particularly in equity) needed to transform the Trade sector in Africa.** FEDA pursues a multi-sector investment strategy along the intra-African trade, value-added export development, and manufacturing value chain which includes financial services, technology, consumer and retail goods, manufacturing, transport & logistics, agribusiness, as well as ancillary trade enabling infrastructure such as industrial parks.



# ARISE IN THE PRESS

## FINANCIAL TIMES

### COULD T-SHIRTS BE THE WAY TO INDUSTRIALISE AN AFRICAN NATION?

Benin is trying to achieve what few countries on the continent have managed: transform its raw materials into finished goods

29 August 2024



## jeuneafrique

### APRÈS LE TOGO ET LE BÉNIN, ARISE IIP ÉTEND SON MODÈLE EN AFRIQUE DE L'EST

Arise IIP vient de décrocher un nouveau contrat de création d'une zone économique spéciale au Malawi après celle du Togo et du Bénin..

28 February 2024



## fDi Intelligence

### MANUFACTURING HAS THE KEY TO UNLOCK INTRA-AFRICAN TRADE

Industrial zones developer Arise is on a mission to industrialise sub-Saharan Africa.

30 August 2023



## The Guardian

### CUTTING ITS CLOTH: CAN A NEW INDUSTRIAL REVOLUTION TRANSFORM BENIN'S ECONOMY?

The west African country, a leading cotton producer, is moving into processing finished goods, seen as a route to prosperity.

21 March 2023



## BBC

### GABON'S GREEN GOLD

Gabon is one of the most forested countries in the world and now they are betting on the vast wealth of their green resources.

14 December 2022



## LE FIGARO

### LE BÉNIN VEUT VALORISER SON COTON SUR PLACE

REPORTAGE - Des textiles traçables visent le marché mondial.

21 Decembre 2022



## Challenge

### LE BÉNIN, FUTUR ELDORADO DU TEXTILE, TENTE DE SÉDUIRE ZARA, MARKS & SPENCER...

A 45 kilomètres de Cotonou, la capitale du Bénin, une usine textile vient de sortir de terre. visent le marché mondial.

2 Decembre 2022

## The New York Times

### CAN A NATION REPLACE ITS OIL WEALTH WITH TREES?

Gabon knows its oil won't last forever, so officials are turning to the Central African nation's rainforest for revenue — while also promising to preserve it.

3 Novembre 2022



## REUTERS

### COTTON EXPORTER BENIN DEVELOPING HOME-GROWN TEXTILE INDUSTRY

On a large factory floor in southwestern Benin, dozens of young people cut, stitch and assemble cotton shirts – part of a major push by the West African country to develop its textile sector.

24 Octobre 2022



## TF1

### LA NOUVELLE FILIÈRE DU COTON EN AFRIQUE

Savez-vous d'où vient le coton qui a servi à fabriquer votre tee-shirt ? Il est possible qu'il vienne du Bénin, en Afrique.

12 Octobre 2022





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**ARISE**  
INTEGRATED INDUSTRIAL  
PLATFORMS

